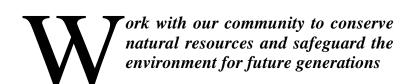
John Stufflebean, Director

M I S S I O N



City Service Areas

Environmental and Utility Services

Core Services

Manage Potable Water

Develop, operate and maintain the City's municipal potable water system

Manage Recycled Water

Develop, operate and maintain a recycled water system that reduces effluent to the Bay and provides a reliable and high quality alternative water supply

Manage Recycling and Garbage Services

Collect, process and dispose of solid waste to maximize diversion from landfills and protect public health, safety and the environment

Manage Urban Runoff Quality

Protect the health of the South Bay watershed through regulatory programs that prevent pollution from entering the storm sewer system and waterways

Manage Wastewater

Manage wastewater for suitable discharge into the South San Francisco Bay and for beneficial reuse to protect the environment and public health

Protect Natural and Energy Resources

Promote enhanced air quality, environmentally responsible land use, and conservation of water and energy resources

Strategic Support: Public Education, Long Range Planning, Employee Services, Facility Management, Financial Management, Information Technology Services, Clerical Support, and Materials Management

Department Budget Summary

	2006-2007 Actual 1	2007-2008 Adopted 2	2008-2009 Forecast 3	2008-2009 Adopted 4	% Change (2 to 4)
Dollars by Core Service					
Manage Potable Water	\$ 18,935,912	\$ 21,763,442	\$ 22,555,863	\$ 22,553,527	3.6%
Manage Recycled Water	3,122,897	4,233,192	4,331,343	4,331,343	2.3%
Manage Recycling and Garbage Services	68,325,090	83,670,498	88,004,562	93,281,311	11.5%
Manage Urban Runoff Quality	5,095,813	6,172,472	5,849,266	5,879,266	(4.8%)
Manage Wastewater	53,065,570	59,927,754	59,440,234	61,736,030	3.0%
Protect Natural and	1,274,952	2,939,340	2,503,814	3,001,073	2.1%
Energy Resources					
Strategic Support	7,935,584	7,679,992	7,897,764	7,828,561	1.9%
Total	\$ 157,755,818	\$ 186,386,690	\$ 190,582,846	\$ 198,611,111	6.6%
Dollars by Category					
Personal Services					
Salaries/Benefits	\$ 44,388,500	\$ 50,942,453	\$ 53,460,100	\$ 54,943,821	7.9%
Overtime	1,194,090	860,407	860,407	860,407	0.0%
Subtotal	\$ 45,582,590	\$ 51,802,860	\$ 54,320,507	\$ 55,804,228	7.7%
Non-Personal/Equipment	112,173,228	134,583,830	136,262,339	142,806,883	6.1%
Total	\$ 157,755,818	\$ 186,386,690	\$ 190,582,846	\$ 198,611,111	6.6%
Dollars by Fund					
General Fund	\$ 1,325,974	\$ 1,785,919	\$ 1,356,143	\$ 842,189	(52.8%)
Integrated Waste Mgmt	67,818,434	83,035,717	87,957,896	94,125,663	13.4%
Sewer Svc & Use Charge	927,639	1,040,269	1,269,146	836,954	(19.5%)
SJ/SC Treatment Plant Oper	62,696,496	71,014,827	69,745,424	72,140,820	1.6%
Storm Sewer Operating	5,580,392	6,738,532	6,492,752	6,518,068	(3.3%)
Water Utility	18,862,804	21,648,628	22,606,218	22,606,058	4.4%
Capital Funds	544,079	1,122,798	1,155,267	1,541,359	37.3%
Total	\$ 157,755,818	\$ 186,386,690	\$ 190,582,846	\$ 198,611,111	6.6%
Authorized Positions	446.50	476.50	478.50	493.50	3.6%

Budget Reconciliation

	Positions	All Funds (\$)	General Fund (\$)
Prior Year Budget (2007-2008):	476.50	186,386,690	1,785,919
Base Adjustments	_		
One-Time Prior Year Expenditures Deleted			
Rebudget: Energy Watch Grant		(298,685)	(298,685)
Rebudget: Public Area Recycling Program		(116,950)	0
Rebudget: Watershed Outreach Program		(102,250)	0
Rebudget: WET Rebate Program		(90,000)	0
Rebudget: Silicon Valley Energy Partnership (SVEP)		(36,687)	(36,687)
2008-2009 Storm Sewer Rate Increase Noticing		(200,000)	0
Plant Master Plan Outreach		(100,000)	0
Pretreatment Program Staffing		(86,692)	0
Diesel Retrofit Mandate Compliance		(75,000)	0
Infrastructure Mapping Equipment		(50,000)	0
One-Time Prior Year Expenditures Subtotal	0.00	(1,156,264)	(335,372)
		, , ,	
Technical Adjustments to Costs of Ongoing Activities			
 Salary/benefit changes and the following 		2,256,175	40,551
position reallocations:			
- 1.0 Environmental Inspector II to 1.0 Associate			
Environmental Service Specialist			
- 1.0 Analyst II to 1.0 Senior Analyst			
- Reorganization Plan: 1.0 Staff Specialist, 1.0 Staff	(1.00)		
Technician,1.0 Senior Accountant, 1.0 Environmental			
Inspector II, 1.0 Senior Water Meter Reader and 2.0 Enviror			
Services Specialists to 2.0 Environmental Services Program	1		
Managers, 2.0 Analysts, 1.0 Water Meter Reader and			
1.0 Associate Construction Inspector			
- 1.0 Environmental Inspector II and 1.0 Accountant II to			
1.0 Accounting Technician and 1.0 Marketing and			
Public Outreach Representative II			
- 1.0 Heavy Equipment Operator to 1.0 Senior Heavy			
Equipment Operator			
- 1.0 Research Chemist to 1.0 Supervising Environmental			
Service Specialist			
- 1.0 Marketing and Public Outreach Representative II to			
1.0 Analyst II			
- 1.0 Deputy Director to 1.0 Assistant Director			
- 1.0 Principal Office Specialist to 1.0 Staff Specialist			
- 1.0 Accountant to 1.0 Senior Accountant		0/	_
Transfer of the Plant Landscape Maintenance from Parks,	3.00	312,352	0
Recreation and Neighborhood Services Department			
(1.0 Maintenance Worker I, 1.0 Senior Maintenance Worker			
and 1.0 Groundsworker)			

Budget Reconciliation (Cont'd.)

	Positions	All Funds (\$)	General Fund (\$)
Base Adjustments (Cont'd.)			
Technical Adjustments to Costs of Ongoing Activities(Cont'd.)		
Single-Family dwelling contract adjustments		2,420,066	0
Yard waste collection/street sweeping contract adjustments		1,206,700	0
Multi-Family dwelling contract adjustments		647,000	0
Changes in Integrated Billing System costs		99,000	0
 Annualization related to the Green Building Policy Implementar 	tion	88,628	130,236
Changes in Neighborhood Clean-Up Program costs		81,600	0
Changes in equipment rental costs		53,248	0
Annualization related to Watershed Enforcement		28,704	0
Changes in Water Conservation Program costs		26,000	0
Community-Based Organizations COLA		18,309	18,309
Changes in vehicle maintenance and operations costs		10,500	0
Annualization related to the Integrated Waste Management		9,256	0
Program Administrative Efficiencies			
Annualization related to Las Plumas Site Maintenance		6,035	0
Annualization related to the As-Build Drawing Program		5,142	0
Annualization related to the Plant Lab Staffing		2,023	0
Annualization related to the Plant Industrial Safety Program		(4,688)	0
Annualization related to the Plant HVAC Management Progran	า	(16,690)	0
Annualization related to Construction Site Inspector Staffing		(23,148)	0
Annualization related to the Plant Infrastructure Management F	Program	(60,545)	0
 Annualization related to the Plant Preventive Maintenance Pro- 	-	(74,617)	0
Annualization related to the Plant Expansion and Reliability	gram	(81,832)	0
Improvements		(01,032)	0
·		(202 500)	(202 500
Downtown PBID Funding Shift		(283,500)	(283,500
Water and Wastewater In-Lieu fee adjustments		(1,690,906)	0
Changes in overhead costsChanges in gas and electricity costs		(1,869,092)	0
 Changes in gas and electricity costs Changes in water purchases, costs, and customer base 		1,093,800 1,092,900	0
Technical Adjustments Subtotal:	2.00	5,352,420	(94,404
2008-2009 Forecast Base Budget:	478.50	190,582,846	1,356,143
2000 2000 i orodust Buso Buugot.	47 0.00	130,002,040	1,000,140
Investment/Budget Proposals Approved	_		
Manage Potable Water			
Environmental & Utility Services CSA			
- Central Service Yard Consolidation		(4,000)	0
- Water Utility Fund Overhead Budget Adjustment		1,664	0
Manage Potable Water Subtotal:	0.00	(2,336)	0

Budget Reconciliation (Cont'd.)

	Positions	All Funds (\$)	General Fund (\$)
Investment/Budget Proposals Approved (Cont'd.)	_		
Manage Recycling and Garbage Services Environmental & Utility Services CSA			
- Recycle Plus Customer Service Efficiency Implementation		450,000	0
- Multi-Family Dwelling Diversion Increase		3,000,000	(506,556)
- Construction and Demolition Recycling Program	2.00	1,094,520	0
- "Zero Waste" - Organic Materials Recovery	2.00	411,448	0
- Household Hazardous Waste Facility		290,781	0
- Expanded Street Sweeping Signage		30,000	0
- Public Litter Can Program Funding Shift		0	(400,000)
Manage Recycling and Garbage Services Subtotal:	4.00	5,276,749	(906,556)
Manage Urban Runoff Quality			
Environmental & Utility Services CSA			
- Expanded Street Sweeping Signage		30,000	0
Manage Urban Runoff Quality Subtotal:	0.00	30,000	0
Manage Wastewater			
Environmental & Utility Services CSA			
- Treatment Plant Residual Sludge Staffing	1.00	(28,179)	0
- Central Service Yard Consolidation		(15,000)	0
- Treatment Plant Equipment Replacement		1,100,000	0
- Treatment Plant Capital Project Delivery	4.00	386,092	0
- Treatment Plant Maintenance Staffing Training and Safety	1.00	80,417	0
- Treatment Plant Pilot Operator Certification Incentive Program	n	50,000	0
- Diesel-Powered Vehicles Retrofit		14,500	0
 Fats, Oils, and Grease (FOG) Program Expansion 	3.00	465,385	0
- Pretreatment Program Staffing	1.00	138,856	0
- Pollution Prevention Program Expansion		103,725	0
Manage Wastewater Subtotal:	10.00	2,295,796	0
Protect Natural and Energy Resources			
Environmental & Utility Services CSA			
- Energy Watch Grant Program		188,560	188,560
- Water Conservation Program Staffing	1.00	104,657	0
- Rebudget: Energy Watch Grant Program		162,900	162,900
- Rebudget: Silicon Valley Energy Partnership Grant		22,000	22,000
- Rebudget: Clean Cities Coalition Grant		9,942	9,942
- Rebudget: AAA Greenlight Initiative Grant		9,200	9,200
Protect Natural and Energy Resources Subtotal:	1.00	497,259	392,602

Budget Reconciliation (Cont'd.)

	Positions	All Funds (\$)	General Fund (\$)
Investment/Budget Proposals Approved (Cont'd.)	•		
Strategic Support Environmental & Utility Services CSA - Telephone Communications Cost Efficiencies Strategic Support Subtotal:	0.00	(69,203) (69,203)	0 0
Total Investment/Budget Proposals Approved	15.00	8,028,265	(513,954)
2008-2009 Adopted Budget Total	493.50	198,611,111	842,189

Departmental Position Detail

Position	2007-2008 Adopted	2008-2009 Adopted	Change
Account Clerk II	3.00	3.00	-
Accountant II	3.00	1.00	(2.00)
Accounting Technician	1.00	2.00	1.00
Administrative Assistant	1.00	1.00	-
Administrative Officer	2.00	2.00	-
Air Conditioning Mechanic	3.00	3.00	-
Analyst I/II	11.00	14.00	3.00
Aquatic Toxicologist	1.00	1.00	-
Associate Construction Inspector	0.00	1.00	1.00
Assistant Director	0.00	1.00	1.00
Assistant Environmental Services Specialist	1.00	1.00	-
Assistant Heavy Diesel Equipment Operator Mechanic	3.00	3.00	-
Associate Engineer	14.00	16.00	2.00
Associate Engineering Technician	4.00	5.00	1.00
Associate Environmental Services Specialist	6.00	6.00	-
Biologist	4.00	4.00	-
Chemist	7.00	7.00	-
Chemist PT	1.00	1.00	-
Cross Connection Specialist	1.00	1.00	-
Custodian	4.00	4.00	-
Deputy Director	5.00	4.00	(1.00)
Director Environmental Services	1.00	1.00	-
Division Manager	5.00	5.00	-
Electrical Maintenance Supervisor	1.00	1.00	-
Electrician	11.00	11.00	-
Engineer II	4.00	4.00	-
Engineering Technician II	5.00	5.00	-
Environment Inspector I/II	30.00	31.00	1.00
Environment Inspector, Assistant	6.00	6.00	-
Environment Inspector, Senior	3.00	3.00	-
Environmental Compliance Officer	1.00	1.00	-
Environmental Services Program Manager	3.00	5.00	2.00
Environmental Services Specialist	30.00	33.00	3.00
Financial Analyst	2.00	2.00	-
Geographic Information Systems Specialist	1.00	1.00	-
Groundsworker	0.00	1.00	1.00
Heavy Diesel Equipment Operator Mechanic	13.00	13.00	-
Heavy Diesel Equipment Supervisor	1.00	1.00	-
Heavy Equipment Operator	7.00	5.00	(2.00)
Information Systems Analyst	3.00	3.00	-
Instrument Control Supervisor	1.00	1.00	-
Instrument Control Technician	8.00	8.00	-
Laboratory Supervisor	2.00	2.00	-
Laboratory Technician II	14.00	14.00	-
Maintenance Assistant	1.00	1.00	-
Maintenance Worker I	0.00	3.00	3.00

Departmental Position Detail (Cont'd.)

Maintenance Superintendent 1.00 1.00 Marketing & Public Outreach Manager 2.00 2.00 Marketing & Public Outreach Representative I 1.00 1.00 Marketing & Public Outreach Representative II 4.00 4.00 Microbiologist 1.00 1.00 Network Engineer 1.00 1.00 Network Technician II 2.00 2.00 Office Specialist II PT 0.50 0.50 Office Specialist II PT 0.50 0.50 Painter Supervisor Water Pollution Control 1.00 1.00 Painter Water Pollution Control 7.00 7.00 Planter Water Pollution Control 7.00 7.00 Plant Assistant General Operations Supervisor 1.00 1.00 Plant Attendant 3.00 2.00 Plant General Operations Supervisor 1.00 1.00 Plant Mechanic 29.00 29.00 Plant Operator 38.00 38.00 Plant Shiff Supervisor 6.00 6.00 Principal Accountant 2.00 2.00<	
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Principal Construction Inspector 1.00 1.00 Principal Office Specialist 5.00 4.00 Principal Water Systems Technician 2.00 2.00 Process and Systems Specialist II 1.00 1.00 Program Manager II 2.00 2.00 Research Chemist 2.00 1.00 Research Microbiologist 1.00 1.00 Sanitary Engineer 8.00 8.00 Secretary 1.00 1.00 Senior Account Clerk 4.00 4.00	
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Principal Water Systems Technician 2.00 2.00 Process and Systems Specialist II 1.00 1.00 Program Manager II 2.00 2.00 Research Chemist 2.00 1.00 Research Microbiologist 1.00 1.00 Sanitary Engineer 8.00 8.00 Secretary 1.00 1.00 Senior Account Clerk 4.00 4.00	(1.00)
Process and Systems Specialist II 1.00 1.00 Program Manager II 2.00 2.00 Research Chemist 2.00 1.00 Research Microbiologist 1.00 1.00 Sanitary Engineer 8.00 8.00 Secretary 1.00 1.00 Senior Account Clerk 4.00 4.00	-
Program Manager II 2.00 2.00 Research Chemist 2.00 1.00 Research Microbiologist 1.00 1.00 Sanitary Engineer 8.00 8.00 Secretary 1.00 1.00 Senior Account Clerk 4.00 4.00	
Research Chemist 2.00 1.00 Research Microbiologist 1.00 1.00 Sanitary Engineer 8.00 8.00 Secretary 1.00 1.00 Senior Account Clerk 4.00 4.00	
Research Microbiologist 1.00 1.00 Sanitary Engineer 8.00 8.00 Secretary 1.00 1.00 Senior Account Clerk 4.00 4.00	(1.00)
Sanitary Engineer 8.00 8.00 Secretary 1.00 1.00 Senior Account Clerk 4.00 4.00	-
Secretary 1.00 1.00 Senior Account Clerk 4.00 4.00	_
Senior Account Clerk 4.00 4.00	-
	-
Senior Accountant 5.00 5.00	-
Senior Air Conditioning Mechanic 1.00 1.00	
Senior Analyst 4.00 5.00	1.00
Senior Construction Inspector 2.00 2.00	-
Senior Custodian 1.00 1.00	
Senior Electrician 2.00 2.00	
Senior Engineer 8.00 8.00	
Senior Engineering Technician 5.00 6.00	1.00
Senior Geographic Information Systems Specialist 1.00 1.00	1.00
Senior Heavy Diesel Equipment Operator Mechanic 3.00 3.00	
Senior Heavy Equipment Operator 1.00 2.00	1.00
Senior Instrument Control Technician 2.00 2.00	1.00
Senior Maintenance Worker 2.00 3.00	1.00
Senior Office Specialist 6.00 6.00	
Senior Plant Mechanic 5.00 5.00	-
Senior Plant Operator14.0014.00Senior Process and Systems Specialist3.003.00	-

Departmental Position Detail (Cont'd.)

Position	2007-2008 Adopted	2008-2009 Adopted	Change
Senior Water Meter Reader	1.00	0.00	(1.00)
Senior Water Systems Technician	3.00	3.00	-
Staff Specialist	5.00	6.00	1.00
Staff Technician	3.00	2.00	(1.00)
Supervising Applications Analyst	1.00	1.00	-
Supervising Environmental Services Specialist	11.00	13.00	2.00
Systems Control Supervisor	1.00	1.00	-
Warehouse Supervisor	1.00	1.00	-
Warehouse Worker I	3.00	3.00	-
Warehouse Worker II	1.00	1.00	-
Water Meter Reader	2.00	3.00	1.00
Water Systems Technician	9.00	9.00	-
Yard Master	1.00	1.00	-
Total Positions	476.50	493.50	17.00